

Trust Board
Report Summary

Date of meeting: 3 July 2025	
Title of Document: Green Plan Strategy 2024-2027 (2025 Revision)	
To be presented by: Richard Daniels Interim Director of Estates & Facilities	Author: Tim Hewes Energy and Sustainability Manager
1. Status: For Approval	
2. Purpose: To provide an update, following a change in national guidance.	
Relates to:	
Strategic Objective	Keep people in control of their health Lead the integration of care Develop our centres of excellence Support and develop our staff Drive technology enabled care
Operational performance	Sustainability is intrinsically linked to our operational performance; avoiding wasted time and resources will enhance our performance in both.
Quality and equality impact	Protecting our natural environment for the benefit of the physical and mental health and well-being of our community, patients and staff will reduce admissions and improve our quality of care.
Legal, Regulatory, Audit	There are legal and regulatory implications detailed within the strategy to meet the targets for sustainability and carbon whilst managing and operating the estate.
Finance	The financial implications for the trust are evident within the Green Plan with significant savings opportunities already identified to date. Continued commitment will identify more initiatives to be implemented which, in many instances, are about removing waste from a process.
Governance	The governance arrangements are detailed within the document and include quantitative data.
NHS policy/public consultation	NHS Mandatory drivers are detailed within the Plan; • Sustainable Development Strategy for the Health, Public Health and Social Care System 2014-2020 • NHS Carbon Reduction Strategy for England (CRS) • NHS England Long Term Plan
Accreditation/ Inspection	This document is reviewed by the ICB and Greener NHS Team
Anchor institutions	Clearly demonstrating our commitment to the Net Zero Targets enables the Trust as an Anchor organisation to use its leverage and influence to drive wider changes and further influence health inequalities throughout SNEE and the wider global population.

ICS/ICB/Alliance	A Net Zero NHS can only be achieved by all parties working together and as such this document forms a part of the local suite of documents which are aligned throughout SNEE ICB.
Board Assurance Framework (BAF) Risk	The work and potential scope of initiatives through improving our sustainability performance are likely to have a connection to the following; BAF1 - Partnership working. BAF2 - Financial performance – value and sustainability. BAF3 - Insufficient capital resources to progress investments. BAF5 - Workforce – recruitment and retention. BAF6 - Sustainable delivery of elective performance. BAF6A - Sustainable delivery of emergency care performance targets. BAF7 - Estates development and capital equipment. BAF8 - Digital maturity and major disruptive outage. BAF9 - Transformation.
Other	
3. Summary: Thank you for reading this Green Plan revision which updates the 2024–2027 previous version owing to a change in national guidance. This revised plan continues to cover 2024-2027 and shows the great work achieved to date and what we need to do to further the focus within each category and continue working towards the mandatory Net Zero Targets. Building on the previous version by including specific SMART actions and KPI for each category. Whilst also taking the opportunity to update on some of the progress made to date. It is acknowledged that this plan focuses heavily on Net Zero and Carbon/Carbon Equivalent reduction as is required. Over the course of the next year, it is the intention of Estates and Facilities to further develop the sustainability ambitions of the Trust and a team to support this work. This document will then be a central part of a suite of documents bringing together the elements of the broader sustainability agenda	
4. Recommendations / Actions The Board is invited to approve the ESNEFT Green Plan 2024-2027 (2025 Revision).	