

**Trust Board of Directors
Report Summary**

Date of Meeting: 5 March 2026	
Title of Document: Board Briefing – covering Mid and South Essex Integrated Care Board (ICB) and Suffolk and North East Essex ICB.	
To be presented by: Mr Adrian Marr, Interim Chief Executive	Author: Anthony May, Associate Director – Governance, Risk and Compliance
1. Status: For Information and Assurance	
2. Purpose: This report provides a summary of recent Board meetings of the local ICBs. Commencing 2 November 2025, this standing report was expanded to provide a summary of Mid and South Essex (MSE) ICB Board meetings, in addition to a summary of Suffolk and North East Essex (SNEE) ICB Board meetings. This enables the Trust Board to consider the work of both systems ahead of formal ICB boundary reorganisation. From 1 April 2026, these organisations are due to be reorganised and become part of the larger, newly established ICBs: Essex ICB, and Norfolk and Suffolk ICB, respectively. The Trust Board is invited to note that the following ICB Board meetings have taken place: • NHS MSE ICB met on 22 January 2026. • NHS SNEE ICB met on 27 January 2026 (meeting was held in common with NHS Norfolk and Waveney ICB) Key matters discussed at those meetings are summarised within the body of this report.	
Relates to:	
Strategic Objective	All
Operational performance	
Quality and equality impact	No quality or equality impacts have been identified specifically arising from this report; it reports on local ICB Board meetings.
Legal/Regulatory/Audit	
Finance	
Governance	
NHS policy/public consultation	

Accreditation/inspection	
Anchor institutions	
ICS/ICB/Alliance	Provides a summary of local ICB Board meetings
Board Assurance Framework (BAF) Risk	BAF1: Partnership working
Other	

3. Summary:

The Trust Board is invited to note the following summary of key matters considered at the meeting of the MSE ICB Board held on [22 January 2026](#):

- Non standing items:
 - 2026/27 Planning, including Financial Plan. A verbal update on 2026/27 plans.
 - Procurement Decisions relating to Expiring Contracts (Proposed Essex ICB). This detailed contracts managed by HWE ICB, SNEE ICB and MSE ICB that are due to expire before 30 June 2026, and require a procurement decision that will impact on the proposed new Essex ICB.
- Standing Items:
 - Chief Executive's Report, a written report provided an update on key issues, progress and priorities.
 - Quality Report, informing the Board of current national, regional and local programme of work which will inform the ICB's quality management system, oversight and assurance role as Strategic Commissioner for the Essex system. The report also provides an overview of the current key issues/inspections and risks within the Essex system
 - Finance & Performance Report, the report was provided verbally.
 - Neighbourhood Report (Primary Care / Alliances). Update Board members on the development of services by the Neighbourhood Teams. As part of the movement towards a single Essex ICB, this iteration of the Neighbourhood Report has been expanded from Mid and South Essex to begin to include developments in West Essex and North East Essex. A new report will be fully established for the 2026/27 reporting period
- General Governance: ICB Board Assurance Framework – providing ICB strategic risks and a summary of risks from their main provider's (MSE FT and EPUT) Board Assurance Frameworks; Proposed Essex ICB Governance (including constitution, standing orders and committee structure)

The Trust Board is invited to note the following summary of key matters considered at the meeting of the In Common meeting of the NHS Suffolk and North-East Essex ICB and NHS Norfolk and Waveney ICB held on [27 January 2026](#):

- Intensive and Assertive Outreach Review and Action Plan – an update on progress made against this action plan developed in response to gaps in managing high-risk individuals who disengage from services, highlighted by the Independent Mental Health Homicide Review (Feb 2025), undertaken following the tragic loss of three lives in Nottingham during June 2023, following failures in mental health care.
- ICB Transition and Merger Update
- EPRR Annual Assurance Process
- Integrated Performance Report Assurance reports
- Finance Report, which includes the system summary position at month 9.
- Board Assurance Framework
- General Governance: Board Assurance Framework; Committee minutes and highlight reports.

4. Recommendations / Actions

The Board is invited to receive and note this report.