



Council of Governors

**A meeting will be held between 2:00 pm – 3:50 pm on
Wednesday 11 March 2026,
Orwell Room, Kesgrave Community and Conference Centre, Twelve Acre Approach,
Kesgrave, Suffolk, IP5 1JF**

AGENDA

Quorum: Nine or more governors including at least five Public Governors, one Staff Governor and one Appointed Governor

No	Item	Lead		Action	Est'd Time
1	Welcome and apologies for absence	Tracy Dowling, Chair		To note	2:00
2	Declarations of Interest	All	Attached	To note	
3	Minutes of the meeting held on 10 December 2025	Chair	Attached	Approval	
4	Matters arising from the minutes and action log	Anthony May, Associate Director of Risk, Governance and Compliance	Attached	Discussion	
5	Report from the Trust Chair	Chair		To note	
Assurance and Accountability					
6	Chief Executive's briefing on Trust activities	Adrian Marr, Interim Chief Executive		Discussion	2:15
7	Board Proceedings Report	Associate Director of Risk, Governance and Compliance	Attached	Assurance	2:25
8	Verbal reports from Board Committees	Governor observers		Discussion	2:35
	a. Performance and Finance Committee				
	b. Quality and Patient Safety Committee				
	c. People and Organisational Development Committee				
	d. Audit and Risk Committee				
	e. Charitable Funds Committee				
9	Report from Lead Governor	David Guest, Lead Governor		Discussion	2:45

Governance					
10	External Audit update: Extension of contract	Associate Director of Risk, Governance and Compliance	Attached	Information	2:50
11	Lead and Deputy Lead Governor election outcome	Associate Director of Risk, Governance and Compliance	Attached	Information	
Appointments and performance					
12	No items for consideration				
Membership and engagement					
3:05					
13	Membership and Engagement Working Group <i>March's meeting was postponed to April due to a large number of apologies</i>	Working Group members		Information	
14	Membership Engagement Plan <i>Deferred due to the cancellation of the Working Group</i>	Associate Director of Risk, Governance and Compliance		Discussion	
15	Governor activities update	Governors		Discussion	
Briefings					
16	Quality and Patient Safety at ESNEFT	Chair Mr Hussein Khatib, Non-Executive Director and Chair, Quality and Patient Safety Committee		Discussion	3:25
Public questions					
17	Questions from members of the public present	Chair		Discussion	3:45
18	Any Other Business • Observing Board Committees	Chair Associate Director of Risk, Governance and Compliance		To note	
19	Date of next meeting: Wednesday 17 June 2026, 16:00-19:00. Colchester Rugby Club	Chair		To note	3:50

Distribution: Committee members

Contact details: Anthony May, Associate Director of Risk, Governance and Compliance
Laura da Rita, Committee and Membership Secretary, FT.Membership@esneft.nhs.uk

Meeting actions:	
Approval	Positive resolution required/agreement to action or option proposed
Assurance	Various sources of information reviewed to confirm a position; does report demonstrate that requirements are being met and full assurance is provided
Discussion	When seeking members' views, potentially ahead of a final course of action being agreed
Decision	When being asked to choose between alternative courses of action
To Note	No discussion required. Update to ensure sufficient knowledge on subject matter for which meeting is responsible