East Suffolk and North Essex NHS Foundation Trust

A meeting of the Board of Directors will be held in Public on
Thursday 5 November 2026, 9:30 am – 1:00 pm
Conference Centre, Kesgrave War Memorial, Twelve-Acre Approach, Kesgrave, Suffolk, IP5 1JF
AGENDA

Quorum: Standing Order 4.11, no business shall be transacted at a meeting unless at least one-third of the whole number of the Chair and Directors (including at least one Non-Executive Director and one Executive) is present (five voting members)

No.	Item	Purpose	Lead		Approx Time
Section 1 – Chair's Business					
1.1	Welcome and Apologies for Absence •	To note	Chair		9:30
1.2	Declarations of Interest	To note	Chair	Attachment	
1.3	Patient Story – details TBC *(Ambient Voice Technology)*	Information	Chief Nurse	Attachment	
1.4	Minutes of the meeting held on 3 September	Approval	Chair	Attachment	9:50
1.5	Matters Arising from the minutes and action log • Decisions from 23 September Board held in private	To note	Chair	Attachment	
1.6	Report from the Trust Chair	To note	Chair	Attachment	
1.7	Report from the Chief Executive	To note	Chief Executive	Attachment	
Section 2 – Governance					
2.1	Key Issues report - Audit and Risk Committee - Sept	Assurance	Committee Chair	Attachment	10.00
2.2	CQC Well-led inspection report	Assurance	Director of Governance	Attachment	10.05
2.3	Board Assurance Framework (BAF)	Approval	Director of Governance	Attachment	10.20
2.4	Trust Seal	To Note	Interim Trust Sec	Attachment	
Section 3 – Integrated Performance **(full Integrated Performance Report within supporting documents at end of agenda)**					
3.1	Integrated Performance Report Summary Including key performance metrics and financial update	Assurance	Executive Leads	Attachment	10:35
3.2	Key Issues report – Quality and Patient Safety Committee – Sept/Oct	Assurance	Committee Chair	Attachment	10:45
3.3	Key Issues reports - Performance and Finance Committee – Aug / Sept / Oct	Assurance	Committee Chair	Attachment	10:55
Refreshment break 11.00am (10 mins)					

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3.4	Key Issues report - People and Organisational Development Committee	Assurance	Committee Chair	Attachment	11:15
Section 4 – Quality and Patient Safety					
4.1	Clinical presentation - Respiratory Services	Assurance	CMO / CN	Presentation	11:25
4.2	Maternity and Neonatal • Perinatal thematic report (Q2) • Improvement Board CKIs – Sept • Summary of Thirlwall Inquiry Recommendations and Immediate Actions	Assurance	CN/Maternity Board Safety Champion / Associate Director of Nursing - Women's and Children's division	Attachment	11:45
4.3	Nursing & Midwifery Skill Mix Review/Acuity	Approval	CN	Attachment	12:15
Section 5 – Strategy and Transformation					
5.1	Digital, Data and Technology Strategy	Approval	MD	Attachment	12:25
5.2	ESNEFT as an Anchor Organisation	Assurance/ To Note	DoF/CPO	Attachment	
Section 6 – People					
6.1	Public Sector Equality Duty Data Annual Report and Action Plan	Approval	CPO	Attachment	12:45
6.2	Medical Appraisal and Revalidation Annual Report	Assurance	CMO	Attachment	
Section 7 – Questions from the public					
7.1	Public Questions relating to the agenda	Discussion	Chair		12:55
Section 8 – Urgent business					
8.1	Any Other Urgent Business	Information	Chair		
8.2	Date of next meeting in Public and Private 9.30am, Thursday 7 January 2027, Roman Lounge, Colchester Rugby Club, Raven Park, Cuckoo Farm Way Colchester, CO4 5YX	Information	Chair		1:00
EXCLUSION OF THE PRESS AND PUBLIC					
The Chair to move those representatives of the press and other members of the public be excluded from the remainder of this meeting having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest.					

Supporting documents / appendices

A) Integrated Performance Report
B) Decisions taken at Extraordinary Board on 23 September 2026

Contact information:

All papers are published on the Trust website a few days before each meeting https://www.esneft.nhs.uk/about-us/how-we-work/board-of-directors-meetings/

For further information, please contact the Board and Committee Secretary, Tina Terry, tina.terry@esneft.nhs.uk, 07745 746072, during office hours **Wifi Code: KWMCCguest25!**